**Update**

**New Jersey Department of Transportation**

**Risk Management Pilot Program**

The *Risk Management Pilot Program* *Charter* was approved on August 6, 2013 granting support and sponsorship of the program, and nine pilot projects in Concept Development through Construction were selected by the Division of Project Management. The criteria used for project selection includes the Project Delivery Phase, the Scope of Work (including limited-scope projects) and In-House Design versus Consultant Design. Two additional projects in the Problem Screening phase were screened at the Tier 1 level for risk. The Pilot Program for these 11 projects was to occur over a period of six months to one year.

Risk Management kickoff meetings were held for all but one project, which was later removed from the Pilot Program due to a programming delay in initiating Final Design. These meetings proved to be very productive as Designers, Project Managers and Project Team members attended with the intention of collaborating in identifying and assessing the probability and impact of each project-specific risk. A considerable number of risks were identified on each project during these early meetings, and Project Managers and Designers then worked independently to refine the Risk Register.

Risk Management was applied on two projects in the Problem Screening Phase. The risks related to the Problem Statement and potential solutions were analyzed and documented in the Risk Register. As a result, modifications to the Risk Register template were made, making it more applicable to risks identified during Planning and with Problem Statements.

The Risk Management Pilot Program Team is currently concluding the study and will present *Charter* deliverables, namely recommendations and lessons learned. Based on feedback and benefits realized from this process, it is anticipated that formal Risk Management will be recommended for all Capital Projects. A closeout meeting with Project Managers and the Pilot Team members will be held shortly, and a Recommendation Report summarizing the results will be produced and the pilot program concluded.